# Financial Statements of the Commonwealth Fund for Technical Co-operation

Year Ended 30 June 2019

The RT Hon Patricia Scotland QC Secretary-General

i7 December 2019

Dr Arjoon Suddhoo Deputy Secretary-General (7) December 2019



#### PRINCIPAL ACTIVITIES AND OPERATING STRUCTURE

#### Principal Activities of the Commonwealth Secretariat

The Commonwealth is a voluntary association of 53 independent countries and equal sovereign states. Its members are bound together by respect for all states and peoples; by shared values and principles; and by concern for the vulnerable.

Commonwealth members are supported by a network of more than 80 intergovernmental, civil society and professional organisations.

#### The Commonwealth:

- Supports Commonwealth member states to achieve development, democracy and peace. It is a voice for small and vulnerable states and a champion for young people;
- Helps to strengthen governance, build inclusive institutions and promote justice and human rights. Its work helps to grow economies and boost trade, empower young people, and address threats such as climate change, debt and inequality and
- Provides technical assistance and supports decision-makers to draw up legislation and deliver policies.
   The Commonwealth deploys experts and observers who offer impartial advice and solutions to national issues. The Commonwealth also provides systems, software and research for managing resources.

At Commonwealth summits, the Commonwealth brings together government leaders whose decisions will have an enduring impact on all citizens.

Priority areas of work are agreed at Commonwealth Heads of Government Meetings (CHOGM), which occur every two years.

Further information regarding The Commonwealth's current four year Strategic Plan from 2017/18 - 2020/21, which was approved in June 2017, can be found on the website <a href="https://www.thecommonwealth.org">www.thecommonwealth.org</a>.

# Commonwealth Fund for Technical Co-operation

The activities of The Commonwealth are funded by Member Governments via three separate multilateral funds:

- · Commonwealth Secretariat Fund (COMSEC);
- · Commonwealth Fund for Technical Co-operation (CFTC) and
- · Commonwealth Youth Programme Fund (CYP).

The Memoranda of Understanding of the three funds require The Commonwealth to operate and prepare separate audited financial statements for each of the funds.

Accordingly, these are the financial statements of the **Commonwealth Fund for Technical Co-operation** for the period ended 30 June 2019.

#### Governance and Structure

The Commonwealth is headed by a Secretary-General, The RT Hon Patricia Scotland QC, who is appointed by the Heads of Government of the Commonwealth Member States.

The Secretary-General reports to the Heads of Government through individual meetings and also collectively at the biennial CHOGM. The Secretary-General is also held accountable through the Commonwealth's Board of Governors which meets regularly in London on behalf of all member governments at a senior diplomatic level. The Board of Governors also approves the Commonwealth Secretariat's strategic plan and supporting delivery plan and budget.

The Secretary-General is assisted by a senior management team in managing the activities of the organisation.

# PRINCIPAL ACTIVITIES AND OPERATING STRUCTURE

The Commonwealth Secretariat's structure is split into three directorates:

- · Governance and Peace;
- · Trade, Oceans and Natural Resources; and
- · Economic, Youth and Sustainable Development.

The organisation has its headquarters in Marlborough House, Pall Mall, London, SW1Y 5HX, United Kingdom.

# INDEPENDENT AUDITOR'S REPORT TO BOARD OF GOVERNORS

Independent auditor's report to the Board of Governors of Commonwealth Fund for Technical Cooperation

# Report on the audit of the non-statutory financial statements

#### Opinion

In our opinion the non-statutory financial statements of Commonwealth Fund for Technical Co-operation (the 'Fund'):

- give a true and fair view of the state of the affairs of the Fund as at 30 June 2019 and of its financial performance for the year then ended; and
- have been properly prepared in accordance with International Public Sector Accounting Standards and the Financial Regulations as authorised by the Commonwealth Heads of Government.

We have audited the non-statutory financial statements which comprise:

- · the statement of financial position;
- · the statement of financial performance;
- the statement of changes in net assets;
- · the cash flow statement; and
- the related notes 1 to 22

The financial reporting framework that has been applied in their preparation is International Public Sector Accounting Standards and the Financial Regulations as authorised by the Commonwealth Heads of Government.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the non-statutory financial statements section of our report.

We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the Secretary-General's use of the going concern basis of accounting in preparation of the nonstatutory financial statements is not appropriate; or
- the Secretary-General has not disclosed in the non-statutory financial statements any identified
  material uncertainties that may cast significant doubt about the company's ability to continue to adopt
  the going concern basis of accounting for a period of at least twelve months from the date when the
  non-statutory financial statements are authorised for issue.

We have nothing to report in respect of these matters.

# Responsibilities of directors

The Secretary-General is responsible for the preparation of the non-statutory financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Secretary-General determines is necessary to enable the preparation of non-statutory financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-statutory financial statements, the Secretary-General is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Secretary-General either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

# INDEPENDENT AUDITOR'S REPORT TO BOARD OF GOVERNORS

# Auditor's responsibilities for the audit of the non-statutory financial statements

Our objectives are to obtain reasonable assurance about whether the non-statutory financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-statutory financial statements.

A further description of our responsibilities for the audit of the non-statutory financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely for the exclusive use of the Board of Governors in accordance with the engagement letter dated 20 August 2019 and the Financial Regulations of the funds. Our report is not to be used for any other purpose, recited or referred to in any document, copied or made available (in whole or in part) to any other person without prior written express consent. We accept no duty, responsibility or liability to any other party in connection with the report or this engagement.

Deloitte LLP

St Albans, United Kingdom

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17 December 2019

# STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2019

		30 June 2019	30 June 2018
ASSETS	Notes	£	£
Current Assets			
Cash and Cash Equivalents Investments	2	14,154,867 4,076,000	16,882,967
Prepayments Members' Contributions Receivable from Non-exchange Transactions	9(a)	295,803 1,689,349	274,778 686,704
Other Receivables from Exchange Transactions TOTAL ASSETS	4	1,032,647 <b>21,248,666</b>	1,148,966
LIABILITIES			
Current Liabilities			
Provisions Deferred Income from Non-exchange Transactions Members' Contributions Prepaid from Non-exchange Transactions Payables and Other Current Liabilities from Exchange Transactions	8 7 9(b)(i),9(b)(ii) 6	385,631 2,333,304 124,242 1,778,101	372,080 1,684,437 361,675 866,946
Total Current Liabilities		4,621,278	3,285,138
Non-Current Liabilities			
Provisions	8	532,302	411,418
Total Non-Current Liabilities		532,302	411,418
TOTAL LIABILITIES		5,153,580	3,696,556
NET ASSETS		16,095,086	15,296,859
FUND BALANCES AND RESERVES			
General Reserve Working Capital Reserve Designated Reserve		6,746,277 4,774,420 4,574,389	6,844,118 4,774,420 3,678,321
TOTAL FUND BALANCES AND RESERVES		16,095,086	15,296,859

# STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2019

		2018-19	2017-18
	Notes	£	£
REVENUE FROM NON-EXCHANGE TRANSACTIONS			
Pledges to CFTC Special Projects	9(a) 10(a)(i),10(a)(ii)	13,683,124 3,512,047	12,279,404 2,740,596
SUB-TOTAL REVENUE FROM NON-EXCHANGE TRANSACTION	ONS	17,195,171	15,020,000
REVENUE FROM EXCHANGE TRANSACTIONS			
Cost Share Contributions Interest Revenues Other Income	5(a)(i),5(a)(ii) 11 12	113,496 542,433	19,900 40,866 504,068
SUB-TOTAL REVENUE FROM EXCHANGE TRANSACTIONS		655,929	564,834
TOTAL REVENUE		17,851,100	15,584,834
EXPENSES			
Staff Costs Other Costs Office Consolidation Charge Common Service Charge	13 15 1.16(f)	6,050,826 8,770,480 286,229 1,945,338	6,542,641 7,655,589 - 1,991,224
TOTAL EXPENSES		17,052,873	16,189,454
SURPLUS/(DEFICIT) FOR THE YEAR		798,227	(604,620)

# STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2019

	Notes	General Reserve	Working Capital Reserve	Designated Reserve	Total
		£	£	£	£
Balance as at 1 July 2017		5,793,597	6,029,309	4,078,573	15,901,479
Deficit		(604,620)	-		(604,620)
Transfer from General Reserve to Working Capital	1.14	1,254,889	(1,254,889)	4	
Transfer from General Reserve to Designated Reserve	1.14	(888,000)	-	888,000	4
Transfer from Designated Reserve to General Reserve	1.14	1,288,252	-	(1,288,252)	
Balance as at 30 June 2018		6,844,118	4,774,420	3,678,321	15,296,859
Surplus		798,227			798,227
Transfer from General Reserve to Designated Reserve	1.14	(1,182,297)	-	1,182,297	
Transfer from Designated Reserve to General Reserve	1.14	286,229		(286,229)	-
Balance as at 30 June 2019		6,746,277	4,774,420	4,574,389	16,095,086

# COMMONWEALTH FUND FOR TECHNICAL CO-OPERATION CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2019

	2018-19	2017-18
Notes	£	£
Cash Flow from Operating Activities		
Surplus/(Deficit)	798,227	(604,620)
Adjustments for:		
(Increase)/Decrease in Prepayments	(21,025)	2,929
(Increase)/Decrease in Contributions - Pledges Receivable	(1,002,645)	208,878
Decrease in Other Receivables	116,319	1,740,162
Increase/(Decrease) in Provisions	134,435	(110,741)
Increase/(Decrease) in Deferred Income	648,867	(242,528)
Decrease in Contributions Prepaid	(237,433)	(282,974)
Increase/(Decrease) in Payables and Other Current Liabilities	911,155	(2,194,496)
Net Cash Flow from/(used in) Operating Activities	1,347,900	(1,483,390)
Cash Flow from Investing Activities		
Fixed Term Investments	(4,076,000)	-
Net Cash Flow used in Investing Activities	(4,076,000)	
Net decrease in Cash and Cash Equivalents	(2,728,100)	(1,483,390)
Cash and Cash Equivalents at the Beginning of the Period	16,882,967	18,366,357
Cash and Cash Equivalents at the End of the Period 2	14,154,867	16,882,967

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1. Accounting Policies

# 1.1 Statement of Compliance

The financial statements of the Commonwealth Fund for Technical Co-operation (CFTC) have been prepared on an accruals basis in accordance with the International Public Sector Accounting Standards (IPSAS).

In accordance with IPSAS 1, budgets and related budget reconciliation analysis have not been provided as they are not publicly available.

The financial statements include segmental information relating to the General Fund and Special Projects. Information is analysed into statement of financial position and statement of financial performance for each segment. The segmental information does not include income, expenses, advances or loans to or between segments.

# 1.1.1 New Accounting Standards

The International Public Sector Accounting Standards Board (IPSAB) introduced IPSAS 39: Employee Benefits which replaced IPSAS 25 and requires entities to apply this standard for annual financial statements covering periods beginning on or after 1 January 2018. The Commonwealth elected for early adoption in 2017/18.

# 1.1.2 Standards Issued not yet effective: IPSAS 41 - Financial Instruments

IPSAS 41, which replaces IPSAS 29, addresses the principles for recognition, measurement, classification and derecognition of financial assets, financial liabilities and some contracts to buy or sell non-financial items. The main changes from IPSAS 29 to IPSAS 41 are the introduction of simplified classification and measurement requirements for financial assets, a forward looking impairment model, and a flexible hedge accounting model. IPSAS41 will be effective from 1 January 2022. Its impact on the financial statements will be assessed prior to that date and the Commonwealth will be ready for its implementation by the time it becomes effective.

#### 1.2 Change to Accounting Policies

The Commonwealth reviews its accounting policies on a regular basis and amends them as necessary in line with the prevailing accounting standards and its operational circumstances.

# 1.3 Basis for Non-Consolidation of Financial Statements

As mentioned previously in the Principal Activities and Operating Structure, the activities of The Commonwealth are funded by Member Governments via three separate multilateral funds:

- Commonwealth Secretariat Fund (COMSEC);
- Commonwealth Fund for Technical Co-operation (CFTC); and
- Commonwealth Youth Programme Fund (CYP).

The Memoranda of Understanding of the three funds require The Commonwealth to operate and prepare separate audited financial statements for each of the funds. Each fund is controlled by its member governments and these member governments will vary from fund to fund.

The Commonwealth has reviewed IPSAS 6 Consolidated and Separate Financial Statements and considers that the consolidation requirement is not applicable in this situation.

# 1.4 Accounting Convention

The financial statements have been prepared using the historical cost convention.

#### 1.5 Going Concern Assumption

The financial statements have been prepared on the going concern basis. Management has a reasonable expectation that The Commonwealth will continue in operational existence for the foreseeable future and at least for a period of 12 months subsequent to the date of signature of these financial statements. The Board of Governors has approved the 2019-20 Budget and Delivery Plan along with the associated funding by member states.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1.6 Functional and Presentational Currency

The financial statements have been presented in GB Pounds Sterling which is The Commonwealth's functional currency. All financial information presented in GB Pounds Sterling has been rounded to the nearest £1.

#### 1.7 Financial Instruments

Financial instruments are recognised when CFTC becomes a party to the contractual provisions of the instrument until such a time as when the rights to receive cash flows from those assets have expired or have been transferred and CFTC has transferred substantially all the risks and rewards of ownership.

Financial assets that are held for trading are measured at fair value and any gains or losses arising from changes in the fair value are accounted for through surplus or deficit and included within the Statement of Financial Performance in the period in which they arise. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in active markets. Loans and receivables comprise contributions receivable in cash, other receivables and cash and cash equivalents. Loans and receivables are stated at amortised cost.

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturity dates that CFTC has both the intention and the ability to hold to maturity. As at 30 June 2019, no held-to-maturity financial assets were held by CFTC.

All non-derivative financial liabilities are recognised initially at fair value, and subsequently measured at amortised cost using the effective interest method.

# 1.8 Cash and Cash Equivalents

Cash and cash equivalents consist of bank balances that can easily be converted into cash without loss of value. Cash deposits are held in instant access interest-bearing bank accounts. Cash deposits denominated in foreign currencies have been translated to GB Pound Sterling at exchange rates prevailing at the reporting date. Realised gains and losses are recognised in the Statement of Financial Performance for the year.

Cash and cash equivalents are held in interest bearing accounts on the money market or as fixed short term deposits. All deposits are due to mature within twelve months and, as such, are all classified as cash and cash equivalents under current assets.

Cash and cash equivalents held for specific purposes or considered not readily accessible are considered as restricted.

#### 1.9 Inventories

Inventories held for sale are measured at the lower of cost and net realisable value. Inventories held for distribution at no or nominal charge are valued at the lower of cost and current replacement cost. Write downs from cost to current replacement cost or net realizable value are recognized in the Statement of Financial Performance.

#### 1.10 Impairment

Each year, a review of all assets is carried out for indications of impairment. If such indications exist, management will estimate the recoverable service amount and any loss is charged against the Statement of Financial Performance.

#### 1.11 Payables and Accruals

Payables and accruals include liabilities in respect of goods and services which have been received and are either invoiced but unpaid or not invoiced at the year end. Accruals for purposes of disclosure in the financial statements are aggregated with trade payables.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### 1.12 Deferred Income

CFTC receives additional contributions and grants from member states, non-Commonwealth countries and other organisations. These are awarded subject to specific performance conditions. The revenue for these contributions and grants is recognised when the conditions are met and is reported in the Statement of Financial Performance as Special Project Income under revenue from non-exchange transactions. The unutilised balance is reported as Deferred Income from non-exchange transactions in the Statement of Financial Position.

# 1.13 Provisions and Contingent Liabilities

Provisions are made for future liabilities and charges where CFTC has a present legal or constructive obligation as a result of a past event and a reliable estimate can be made.

Other obligations, which do not meet the recognition criteria for liabilities, are disclosed in the notes to the financial statements as contingent liabilities when their existence could only be confirmed by the occurrence or non-occurrence of uncertain future events.

#### 1.14 Reserves

CFTC's reserves consist of the following balances:

- General Reserve, is carried forward after accounting for pledges, other sources of income and expenses for all programme related and administrative categories;
- Working Capital Fund, serves to protect the Fund against temporary shortages of cash, arising from the
  need to sustain expenditure in the event of irregular settlement of pledge receivables by member states.
  Investments are held separately to represent the Working Capital Reserve. In accordance with Section V
  of the revised Financial Regulations, the reserve will be subject to a maximum of 25% of approved planned
  expenditure for that year; and
- Designated Fund Reserve is set aside for specific purposes within the overall reserves as agreed with the Board of Governors as part of the budget paper.

Transfers to and from the General Reserve are analysed in the Statement of Changes in Net Assets on Page 7.

# 1.15 Revenue

# (a) Revenue from Non-Exchange Transactions

Non-exchange transactions are transactions in which CFTC receives contributions with nominal or no consideration provided directly in return.

# (i) Contributions - Pledges

CFTC is funded by voluntary contributions from member states which are referred to as pledges. Pledges are recognised as revenue in the period to which the contribution relates. In the event of a pledge being made in respect of a previous financial year, it is recognised as revenue for the current year and described as a retroactive pledge.

All member states are expected to pay all their dues in full. However, provision is made for anticipated delay in settlement of arrears.

# (ii) Special Projects

CFTC receives additional contributions and grants from member states, non-Commonwealth countries and other organisations for special projects (see note 10 for details of individual special projects). These monies are awarded subject to specific performance conditions.

Where a transfer is subject to conditions that, if unfulfilled, require the return of the transferred resources, deferred income is reported as a non-exchange liability on the Statement of Financial Position. The revenue for these projects is recognised when these conditions are met.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1.15 Revenue (Continued)

#### (b) Revenue from Exchange Transactions

Exchange transactions are transactions in which CFTC provides a service and receives fair value consideration in return.

#### (i) Cost Share Contributions

The Capacity Building Programme organises bilateral projects which are carried out with the host country contributing a share of the costs. Invoices are raised in advance of the activity and the proportion which relates to the current financial year is recognised as cost share contributions. The proportion which relates to a subsequent financial year is deferred accordingly.

# (ii) Interest Receivable

Interest received from interest-bearing accounts and investments. Such income is recognised in the period in which the transaction occurred not when the income is received.

#### (iii) Other Income

Other income consists of:

- Miscellaneous contributions from countries towards the integrated programme of assistance on debt management offered under the Economic Development Outcome;
- · Sundry receipts, insurance payments and refunds; and
- Special Projects Administration Fees.

Such income is recognised in the period in which the transaction occurred, not when the income is received.

# 1.16 Expenses

# (a) Staff Costs

# (i) Unused Annual Leave

Staff are permitted to accumulate unused annual leave for use in future periods. The value of unused annual leave at year-end has been estimated using salary pay points and number of leave days outstanding. It is included in staff costs in the Statement of Financial Performance. The corresponding obligation is recognised as an accrual in the Statement of Financial Position.

# (ii) Relocation Expenses

The Commonwealth pays relocation expenses for overseas recruited staff and experts at the beginning and end of their contracts. A provision for future costs is included within staff costs in the financial statements.

# (iii) Home Leave

The Commonwealth pays for home leave passages for overseas recruited staff after serving a minimum of 18 months of their contracts. A provision for future home leave passages is included within staff costs in the financial statements.

# (iv) Pensions

The Commonwealth operates a defined contribution pension scheme, two defined benefit pension schemes, and a supplementary arrangement as described below.

# **Work Place Pension**

The Commonwealth Secretariat Workplace Pension Scheme is a defined contribution pension scheme administered by Scottish Widows. Staff can elect to have either The Commonwealth's contribution of 15% of their gross salary transferred to the Workplace Pension Scheme or The Commonwealth's contribution of 10% of their gross salary transferred to the Workplace Pension Scheme with the remaining 5% invested in the Staff Gratuity Fund. The Commonwealth's contributions to the workplace pension scheme are recognised as staff costs in the statement of financial performance.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1.16 Expenses (a) Staff Costs (iv) Pensions (Continued)

#### Former Secretaries-General Pension Scheme

An unfunded, defined benefit pension scheme is in operation for three former Secretaries-General. Costs relating to the financial year are recognised in the Statement of Financial Performance of COMSEC. An actuarial valuation of The Commonwealth's obligation as at the year-end is obtained, with the liability recognised in the Statement of Financial Position of COMSEC. The present value of defined benefit obligations due to the former Secretaries-General is determined by discounting the estimated future cash outflows using agreed assumptions. There are no directly attributable investments or assets to support the obligations of this scheme. Unrealised actuarial gains and losses are recognised in the Statement of Changes in Net Assets in COMSEC.

All transactions and valuations are recorded within the COMSEC financial statements for administrative efficiency.

#### Staff Defined Benefit Pension Scheme

CFTC participates in the defined benefit scheme, Commonwealth Secretariat Pension and Life Assurance Scheme (1979), operated by The Commonwealth where the benefits are based on final pensionable pay. The scheme is managed by a board of trustees nominated by The Commonwealth as employer and scheme members in line with UK pension regulations.

The Scheme is subject to UK pension regulations. It undertakes valuations every three years and prepares financial statements to 30 June. The financial statements of the scheme are audited by Assure UK. The scheme's actuary is Neal Thompson, Partner, First Actuarial LLP. The audited financial statements and details of advisors are available on request from the Payroll and Pensions Team, Finance and Management Information Section, Marlborough House, London, SW1Y 5HX.

The Scheme which was accessible to staff of COMSEC, CFTC, CYP and Commonwealth Science Council Funds was closed to new members with effect from 1 January 2002. It is not possible to separate the scheme liabilities relating to staff under the different funds. The entire liability is therefore recognised in the Statement of Financial Position in COMSEC. The liability or asset recognised in respect of the scheme is the fair value of the plan assets less the present value of the defined obligation at the reporting date.

The current service cost, interest on scheme liabilities and expected return on the scheme assets are recognised in the Statement of Financial Performance of COMSEC.

Actuarial gains and losses are recognised in full in the period in which they occur in the Statement of Changes in Net Assets of COMSEC.

There is no contractual agreement or stated policy for charging the net defined benefit cost from COMSEC to CFTC. CFTC therefore recognises in its Statement of Financial Performance a cost equal to the contribution payable for the period.

Further details of the defined benefit scheme are disclosed on pages 25 to 37 of the 2018-19 financial statements of the Commonwealth Secretariat Fund.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1.16 Expenses (a) Staff Costs (iv) Pensions (Continued)

# **Supplementary Pension**

The Secretariat operates an unfunded defined benefit pension plan, Supplementary Pension. This arrangement is not a registered pension scheme in the UK and there are no directly attributable assets held by The Commonwealth to support the liability of the arrangement.

Under the plan, the members are entitled to post-retirement monthly instalments that provides discretionary pension increases in payment over and above the minimum pension increases set out in the Trust Deed and Rules of the Commonwealth Secretariat Pension & Life Assurance Scheme (1979) ("the Main Scheme").

Members are guaranteed a 2.5% increase on pension payments each year. Additional increases may be awarded on a discretionary basis based on an annual review by The Commonwealth.

An actuarial valuation of The Commonwealth's obligation as at the year-end is obtained with the entire liability recognised in the Statement of Financial Position of COMSEC as it is not possible to separate the scheme liabilities under the different funds. The present value of the supplementary pension obligations is determined by discounting the estimated future cash outflows using agreed assumptions.

There are no directly attributable investments or assets to support the obligations of this scheme. Unrealised gains and losses are recognised in the Statement of Changes in Net Assets in COMSEC.

# (v) Gratuity

For staff who opt out of or select the reduced contribution to the Commonwealth Secretariat Workplace Pension Scheme, The Commonwealth contributes up to 15% of gross salary into the Staff Gratuity Fund. The Commonwealth's contributions to the staff gratuity fund are recognised as staff costs in the Statement of Financial Performance. Payments of accumulated gratuity plus interest are made to staff at the end of their contract or on leaving The Commonwealth.

The contributions are paid into a COMSEC bank account and managed separately in readily convertible investments. Cash deposits and fixed term deposits relating to the staff gratuity fund are not available for general use by The Commonwealth. The relating asset and liability are reported in the Statement of Financial Position of COMSEC because it is not possible to readily separate the proportion relating to CFTC employees. The liability is classified as current or non-current dependent on the expiry dates of the employees' contracts.

# (b) Office Rental Costs

The headquarters of The Commonwealth is located in London and its operations are sited in two separate office buildings: Marlborough House and Commonwealth House. Marlborough House is provided free of rent by the UK Government. Under IPSAS 23 Revenue from Non-Exchange Transactions the value of this service in-kind is recognised as both income and expense in the Statement of Financial Performance of the COMSEC Fund. The service-in-kind has been estimated using the rental value of Commonwealth House in proportion to the office area in Marlborough House.

Accommodation costs in CFTC are an apportionment of costs incurred by COMSEC in respect of rental of Commonwealth House, maintenance and utility bills relating to the two official buildings.

# (c) Common Service Charge

CFTC is charged a levy referred to as the Common Service Charge, by COMSEC. The charge recovers some of the costs incurred by COMSEC in operating the internal corporate business support functions which includes Finance, Human Resources and Facility Management, Information Technology, Strategy, Portfolio and Partnerships and to a lesser extent, Communications.

The present method of apportioning these costs is based on the proportion of staff members' time devoted to supporting activities in a particular area of work. The costs are apportioned on the basis of an agreed formula which includes staff costs, office accommodation and other administrative costs related to the corporate business support functions.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 1.16 Expenses (Continued)

# (d) Direct Projects

Direct Project Costs are expenses related to programmatic activities. Where these expenses occur against a contract issued to a service provider, the related cost is recognised in the Statement of Financial Performance when specific conditions in the individual contracts are fulfilled.

# (e) Foreign Currency Transactions

Transactions in foreign currencies are translated to GB Pounds Sterling at the rate of exchange on the date of the transactions. Gains and losses resulting from the settlement of foreign currency transactions are recognised in the Statement of Financial Performance.

# (f) Office Consolidation Charge

The Commonwealth has embarked upon a project to consolidate its London operations into one office building, Marlborough House, in order to generate savings and improved ways of working. To facilitate this consolidation, in December 2018 The Commonwealth exercised the lease break option in its current lease for Commonwealth House without incurring a penalty.

COMSEC has levied an office consolidation charge on the CFTC to recover some of the costs incurred by COMSEC in delivering the consolidation project. The method of apportioning these costs is based on the projected total revenue used to fund expenditure in each of COMSEC, CFTC and CYP. The consolidation project costs cover activities associated with the vacating and yielding up of Commonwealth House to the landlord, accelerated depreciation on Commonwealth House building improvements, enabling and upgrade works required in Marlborough House, and the physical move of staff and operations from Commonwealth House into Marlborough House.

# 1.17 Tax

The Commonwealth operates an Internal Tax System under an agreement with the UK Government. Tax deducted from staff emoluments is retained by the organisation.

# 1.18 Use of Estimates and Judgements

Preparing financial statements in accordance with IPSAS requires The Commonwealth to make estimates, judgements and assumptions in the selection and application of accounting policies and in the reported amounts of assets, liabilities, revenues and expenses. For this reason, actual results may differ from those estimates. Accounting estimates and underlying assumptions are reviewed on an on-going basis and revisions to estimates are recognised in the year in which the estimates are revised and in any future year affected. Significant estimates and assumptions that may result in material adjustments in future years include the bad debt provision. Further details are given where applicable in the individual notes to the assets and liabilities.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 2. Cash and Cash Equivalents

Restricted Cash and Cash Equivalent balances are those funds which meet the definition of Cash and Cash Equivalents but are not available for general use by the CFTC.

The UK restricted balance relates to special project funds, which are held for use only for these specific purposes.

	Unrest	tricted	Restricted 30 June		Total	
	30 J	une			30 Ju	30 June
	2019	2018	2019	2018	2019	2018
	£	£	£	£	£	£
UK Bank Accounts	10,240,232	13,543,296	2,483,577	1,447,150	12,723,809	14,990,446
Foreign Bank Accounts	127,438	123,916	1,303,620	1,768,605	1,431,058	1,892,521
Total Cash and Cash Equivalents	10,367,670	13,667,212	3,787,197	3,215,755	14,154,867	16,882,967

The foreign bank account restricted balance of £1,303,620 (2018: £1,768,605) is classified as such due to the challenges experienced in repatriating the funds from Pakistan to the United Kingdom.

# 3. Investments

	30 June 2019 £ 4,076,000	30 June 2018
	£	£
Fixed term deposits - current	4,076,000	-
Total Investments	4,076,000	-

Fixed term deposits held for a period of more than three months have been classified as investments.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 4. Other Receivables from Exchange Transactions

	Note	30 June 2019	30 June 2018 £
		£	
Cost Share Debtors	(a)(i)	36,557	36,557
Sundry Debtors		496,309	497,997
Special Project Debtors		25,195	-
Commonwealth Secretariat		126,701	236,818
Small States Office – Geneva		384,442	414,151
Provision for Doubtful Debts	(a)	(36,557)	(36,557)
Total Receivables		1,032,647	1,148,966

Ageing of receivables from exchange transactions:

	30 June 2019	30 June 2018
	£	£
Current	618,496	734,815
> 12 months	414,151	414,151
Total Receivables	1,032,647	1,148,966

(a) Cost share debtors represent the amounts due to CFTC in respect of bilateral projects carried out with the host country contributing a share of the costs.

	Provisions at 30 June 2018	Increase in provision	(Decrease) in provision	Provision at 30 June 2019
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	£	£	£	£
Provision for doubtful debt	36,557	_	-	36,557

The provision for doubtful debts relates to cost share contributions from prior periods which are proving difficult to collect.

# 5. (a) (i) Cost Share Debtors 2018-19

Country / Organisation	Balance Receivable as at 1 July 2018	Contributions Invoiced in 2018-19	Receipts in 2018-19	Balance Receivable as at 30 June 2019
	£	£	£	£
Grenada	36,557	-	-	36,557
Total	36,557	-	-	36,557

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 5. (a) (ii) Cost Share Debtors 2017-18

Country / Organisation	Balance Receivable as at 1 July 2017	Contributions Invoiced in 2017-18	Receipts in 2017-18	Balance Receivable as at 30 June 2018
	£	£	£	£
Grenada	36,557	-	-	36,557
Belize	-	11,762	(11,762)	-
Bahamas	-	8,138	(8,138)	-
TOTAL	36,557	19,900	(19,900)	36,557

# 6. Payables and Other Liabilities from Exchange Transactions

Amounts falling due within one year

	30 June 2019	30 June 2018
	£	£
Trade Payables & Accruals	1,747,717	809,617
Staff Expenses	17,710	18,086
Commonwealth Youth Programme	12,674	39,243
Total Payables and Current Liabilities	1,778,101	866,946

# 7. Deferred Income from Non-Exchange Transactions

Revenue which should be recognised in a future period has been deferred for special projects. A summary of the balances carried forward at the year-end are as follows:

	Notes	30 June 2019	30 June 2018	
		£	£	
Special Projects	1.15(a)	2,333,304	1,684,437	
Total Deferred Income		2,333,304	1,684,437	

# 8. Provisions

The provisions classified as such in the Statement of Financial Position are as follows:

	At 30 Ju	ne 2019	At 30 June 2018		
	Due within one year	Due after one year	Due within one year	Due after one year	
	£	£	£	£	
Relocation Expenses	185,065	507,861	175,220	393,995	
Home Leave Expenses	33,350	24,441	29,644	17,423	
Grant Agreement Expense Claim	167,216	-	167,216	-	
Total Provisions	385,631	532,302	372,080	411,418	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 8. Provisions (Continued)

Movements in all provisions during the year are as follows:

Provision for Liabilities and Charges	Notes	As at 1 July 2018	Increase/ (Decrease) in Provision	Amount Used in the year	As at 30 June 2019
		£	£	£	£
Relocation Expenses	(a)	569,215	137,749	(14,038)	692,926
Home Leave Expenses	(b)	47,067	27,569	(16,845)	57,791
Grant Agreement Expense Claim	(c)	167,216	-	-	167,216
Total Provisions for Liabilities and Charges		783,498	165,318	(30,883)	917,933

CFTC incurs relocation expenses for overseas recruited staff and experts at the beginning and end of their contracts. The costs of relocation are variable because they depend on the timing of the relocation, which can be at any stage within the maximum contract period of nine years (depending on renewal of three year contracts), the location from which the staff member is relocated, the size and circumstances of the family, and the complexity of the individual's affairs at the time. The level of the provision is based on an annual review of future costs and the movement in the provision for the year has been included in the Statement of Financial Performance under staff costs.

- (a) The provision relates to home leave passages for overseas recruited staff. Overseas recruited staff and their dependents are provided with one home leave passage per contract. The level of provision is based on an annual review of future costs and the movement in the provision for the year has been included in the Statement of Financial Performance under staff costs.
- (b) The provision relates to a potential repayment claim for disallowed costs on a grant agreement.
- 9. Members' Contributions Pledges from Non-Exchange Transactions
- 9. (a) Members' Contributions Pledges from Non-Exchange Transactions 2018-19

Revenue from pledges in the Statement of Financial Performance is calculated as follows:

	2018-19	2017-18
	£	£
Amounts Pledged for Current Year	13,208,455	12,133,116
Retroactive Pledges	474,669	146,288
Total Members' Pledges	13,683,124	12,279,404

Member contributions - pledges receivable from non-exchange transactions in the Statement of Financial Position are calculated as follows:

	30 June 2019	30 June 2018
	£	£
Current	1,797,578	1,016,288
Provisions for Doubtful Accounts	(108,229)	(329,584)
Total Net Current Pledges Receivable	1,689,349	686,704
Non-Current	20,699	24,093
Provisions for Doubtful Accounts	(20,699)	(24,093)
Total Net Non-Current Pledges Receivable	-	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 9. (a) Members' Contributions - Pledges from Non-Exchange Transactions 2018-19 (Continued)

The prior year comparatives in net current and non-current pledges receivable and provision for doubtful accounts are restated to reflect the net position after allocating the provision for doubtful arrears against current and non-current receivables. The restatement had no effect on the previously reported net members' contributions receivable.

In order to manage and reduce long outstanding arrears, affected governments are invited to discuss and agree suitable payment plans. As at 30 June 2019, two governments had agreed a payment plan for arrears amounting to £22,288 (2017-18: £25,349).

Ageing of member contribution pledges receivables from non-exchange transactions:

	30 June 2019	30 June 2018
	£	£
Less than one year	1,506,004	538,000
Between one and two years	180,284	148,704
More than two years	3,061	-
Total	1,689,349	686,704

	2018 £	Increase in provision	(Decrease) in provision	Provision as at 30 June 2019
	£	£	£	£
Provision for Doubtful Debt	353,677	33,564	(258,313)	128,928

The increase in provision of £33,564 (2018: £197,812) is for additional outstanding balances from member states assessed as doubtful pledges as at 30 June 2019 due to delay in settlement of arrears.

The decrease in provision of £258,313 (2018: £457,295) is due to receipts received during the year in respect of outstanding contribution balances previously provided for as doubtful.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 9. (b) Members' Contributions from Non-Exchange Transactions

9. (b) (i). Members' Contributions from Non-Exchange Transactions 2018-19

Country	Country	Balance as at 3	0 June 2018	Retroactive Pledges	Pledges 2018-19	Receipts 2018-19	Balance as at 3	30 June 2019
Pari	Receivable	Prepaid	2018-19			Receivable	Prepaid	
	£	£	£	£	£	£	£	
Anguilla	3,000	-	- 15	-	-	3,000	-	
Antigua & Barbuda	-	-	1-	2,044	2,044	-		
Australia	-	-	-	753,254	753,254	_	-	
Bahamas	-		_	130,405	130,405	-		
Bangladesh	260,233	-	-	148,704	408,937	_	_	
Barbados	13,647	-	-	20,000	20,000	13,647		
Belize	-	(16,000)	_	16,000	.,,-		_	
Botswana	_	_	_	338,713	338,713			
Brunei Darussalam	_		2	200,000	200,000			
Cameroon	172,716	10		182,000	172,716	182,000		
Cyprus	71,087	H		71,087	71,087	71,087		
Cook Island	71,007			5,000	5,000	/1,00/		
Dominica	10,044	11		1,944	1,944	10,044		
Fiji	10,044	-		20,000	20,000			
Ghana	1	(420,000)	070.005		20,000		-	
	1	(138,092)	272,625	272,623	45.000	407,156	-	
Gibraltar	-			15,000	15,000	-		
Grenada	-	(00 700)	18,198	18,198	36,396	-	10000	
Guyana	-	(62,726)	-	62,726	65,961		(65,961)	
India	-	-	-	2,000,000	2,000,000	-		
Jamaica	- ·	-	-	165,126	165,126	-	-	
Kenya	-	1	-	328,699	328,699	-		
Kiribati	-	(5,812)		5,812	· · · · · · · · · · · ·	-	-	
Lesotho	-	-	116,328	116,328	232,656	-	-	
Malawi	-	(5,000)	-	5,000	-	-		
Malaysia	-	_	-	250,000	250,000	-		
Maldives*	66,090	-	-	-	_	66,090		
Malta	-	-	-	57,539	57,539	-	-	
Mauritius	-	19-	_	194,363	194,363	-	-	
Namibia	-	_	_	15,000	_	15,000		
Nauru	3,654	_	_	_		3,654		
New Zealand	2			1,543,500	1,543,500	-,		
Nigeria	_	12	_	350,682	350,682	_	_	
Niue	331	1	_	-		331		
Pakistan		1	_	222,041	122,041	100,000		
Papua New Guinea	2	_	57,975	57,975	173,925	100,000	(57,975)	
Rwanda		1	07,070	57,575	170,020		(37,873)	
Samoa	_	0.02		10,030	10,030	3		
Seychelles		1 12	1	15,500	15,500			
Sierra Leone	41,455		1	41,455	82,910		-	
Singapore	41,455	-		20,000	20,000	1		
South Africa				324,720				
	1	1			324,720			
Sri Lanka St Kitts & Nevis		-		53,226	53,226			
	1	(000)	-	19,455	19,455			
St Lucia	45 205	(306)	-	18,652	18,652		(306)	
St Vincent & The Grenadines	15,305	,	-	5,000	8,061			
Eswatini	100,000		-	80,000	180,000			
Tanzania	64,384				64,384	The state of the s	-	
The Gambia	-	-	9,543	24,022	-	33,565		
Tonga	-		-	-		-		
Trinidad & Tobago	190,868		-	95,434	190,868	95,434	-	
Uganda	-	(133,739)	-	133,739	- 1	-	-	
United Kingdom	-	,	-	4,721,664	4,000,000		-	
Vanuatu		-	-	20,000	20,000	-		
Zambia	27,566	-	_	55,795		83,361		
Total	1,040,380	(361,675)	474,669	13,208,455	12,667,794	1,818,277	(124,242)	

<sup>\*</sup> Maldives withdrew from The Commonwealth in 2016.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 9. (b) Members' Contributions from Non-Exchange Transactions (Continued)

# 9. (b) (ii). Members' Contributions from Non-Exchange Transactions 2017-18

Country	Balance as at	30 June 2017	Retroactive Pledges	Pledges 2017-18	Receipts 2017-18	Balance as at 30 June 2018	
	Receivable	Prepaid	2017-18			Receivable	Prepaid
	£	£	£	£	£	£	£
Anguilla	3,000	-	-	-	-	3,000	-
Antigua & Barbuda	-	-	-	2,044	2,044	-	
Australia	-	-	-	814,803	814,803	-	
Bahamas	-	-	-	130,405	130,405	-	-
Bangladesh	170,082	-	-	148,704	58,553	260,233	
Barbados	74,824	-	-	125,000	186,177	13,647	
Belize	-	-	-	16,000	32,000	-	(16,000)
Botswana	-	-	-	338,713	338,713	-	
Brunei Darussalam	_	(200,000)	-	200,000	_	-	
Cameroon	57,383		_	182,000	66,667	172,716	
Cyprus		_	_	71,087	-	71,087	
Cook Island			_	5,000	5,000		
Dominica	8.100			1,944	0,000	10,044	
Eswatini	146.000			100,000	146,000		
Fiji	140,000		-	20,000	20,000		
Ghana	272.624	-	-	20,000	410,716		(138,092)
	272,024	-	-	15.000	15,000		(130,092)
Gibraltar			-	15,000	15,000		
Grenada	1 1	(70.050)	-	70.050	60.706	-	(60.706)
Guyana	-	(70,950)	-	70,950	62,726		(62,726)
India	-	-	-	1,000,000	1,000,000		-
Jamaica	-		-	165,126	165,126	-	-
Kenya	-	(328,699)		328,699		-	
Kiribati	-	-	5,812	5,812	17,436	-	(5,812)
Lesotho	-	-	-	-	-	-	
Malawi	-	(25,000)	-	20,000	-	-	(5,000)
Malaysia	-	-	-	250,000	250,000		-
Maldives*	66,090	-	-	-	-	66,090	
Malta	-	-	-	57,539	57,539	-	-
Mauritius	-	-	-	194,363	194,363	-	
Namibia	-	-	-	15,000	15,000	-	
Nauru	3,654	-	-	-	-	3,654	
New Zealand	-	-	-	1,561,200	1,561,200	-	
Nigeria	441,938	-	-	-	441,938	-	
Niue	331	-	-	-	-	331	
Pakistan	-	-	-	250,000	250,000	-	
Papua New Guinea	-	-	-	-	-	-	
Rwanda	-	-	-	25,850	25,850	-	
Samoa	_		-	10,000	10,000	-	
Seychelles	500		-	15,500	16,000		
Sierra Leone	41,455	_	_	41,455	41,455		
Singapore	41,100	(20,000)	-	20,000	-		
South Africa		(20,000)		360,885	360,885		
Sri Lanka				53,226	53,226		
St Kitts & Nevis				19,455	19,455		
±	17.943			18,652	36,901		(306)
St Lucia		-	-	5,000	34,695	15,305	(306)
St Vincent & The Grenadines	45,000	-		5,000	34,095	64,384	
Tanzania	64,384	-	-	40.000	40.000		
Tonga	65.45	-	1 -	10,000	10,000	1	
Trinidad & Tobago	95,434	-	1	95,434		190,868	/400 000
Uganda	-	-	140,476	140,476	414,691		(133,739)
United Kingdom	-	-	-	5,152,000	5,152,000		
Vanuatu	-	-	-	20,000	20,000	I	
Zambia	-	-	-	55,794	28,228		-
Total	1,508,742	(644,649)	146,288	12,133,116	12,464,792	1,040,380	(361,675)

<sup>\*</sup> Maldives withdrew from The Commonwealth in 2016.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

10. (a) (i). Deferred Income for Non-Exchange Transactions 2018-19

Special Projects	Deferred Income Balance 30 June 2018	Project Cash Receipts	Project Expenses	Adjustment	Deferred Income Balance 30 June 2019
	£	£	£	£	£
Global Financial and Economic Policy and the G20	132,564		(5,438)	_	127,126
Promoting Human Resources Standards - Universal Periodic Review	7,666		(7,666)	-	_
Commonwealth Cybercrime Initiative (CCI)	26,572	-	(9,861)	-	16,711
Trade Policy Formulation (Hubs & Spokes II)		1,326,047	(1,016,329)	(289,914)	19,804
The Commonwealth Climate Finance Access Hub	14,680	553,128	(184,651)	(14,680)	368,477
Countering Violent Extremism	972,270	1,272,115	(1,203,817)	-	1,040,568
Trade Competitiveness	13,442	-	(7,054)	12	6,388
Complete the development of the 'Law and Climate Change Toolkit'	7,416	5,283	(12,699)	_	- 0,300
Strengthening Co-operation among Commonwealth Member States to tackle the illicit proliferation of conventional weapons	350,063	-	(213,075)	-	136,988
A Resilient Blue Commonwealth: Mobilising Climate Finance to Strengthen Resilience	80,778	200,000	(154,699)	_	126,079
A Resilient Blue Commonwealth: Building Sustainable Ocean Governance	78,986	200,000	(77,054)	_	201,932
Assessment of the Effects of LDC Graduation on the Agricultural and Social Sectors in Solomon Islands	-	66,286	-	-	66,286
Cyber Resilience Review and Cybercrime Legislative Reforms in Africa	-	105,910	(31,567)	_	74,343
Cybercrime and Electronic Evidence Training in the Caribbean		222,667	(116,148)	-	106,519
Disaster Risk Management Laws Workshop-Caribbean	_	9,650	_	-	9,650
Geneva Trade Adviser	-	179,114	(199,607)	20,493	-
Improved and Constructive Engagement with the UN UPR	-	141,140	(173,897)	32,757	
Short Term Trade Capacity Development Support for Pacific ACP Countries	_	1	(16,373)	16,373	·
Strengthening Election Cyber-security in the Commonwealth	_	100,225	(71,203)	_	29,022
Strengthening of International Co-operation in Cybercrime Investigation	_	138,129	(190,880)	52,751	
To Foster Engagement, Attendance and Participation of Commonwealth States at ISA Meetings	-	18,729	(15,318)	_	3,411
Total	1,684,437	4,538,423	(3,707,336)	(182,220)	2,333,304

Adjustments represent funds recovered from donors and project balances returned to donors on completion of the project or balances transferred to debtors to be recovered from donors.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 10. (a) (ii). Deferred income for Non-Exchange Transactions 2017-2018

Special Projects	Deferred Income Balance 30 June 2017	Project Cash Receipts	Project Expenses	Adjustment	Deferred Income Balance 30 June 2018
	£	£	£	£	£
Global Financial and Economic Policy and the G20	169,057	-	(36,493)	-	132,564
Promoting Human Resources Standards - Universal Periodic Review	7,666	-	-	-	7,666
Commonwealth Cybercrime Initiative (CCI)	36,449	-	(9,877)	-	26,572
Trade Policy Formulation (Hubs & Spokes II)	1,048,905	-	(1,338,819)	289,914	-
The Commonwealth Climate Finance Access Hub	411,354	-	(407,296)	10,622	14,680
Commonwealth Election Professionals (CEP) Initiative - Phase II	120,409	-	-	(120,409)	-
Countering Violent Extremism	101,790	1,558,978	(579,498)	(109,000)	972,270
Trade Competitiveness	11,434	2,008	-	-	13,442
Kickstarter Programme- Review of Intra-Commonwealth Trade and Investment	-	44,778	(44,778)	-	-
Kickstarter Programme-Trade and Debt Management Support for countries transitioning from LDC status	-	75,455	(75,037)	(418)	-
Kickstarter Programme-Overcoming Barriers and Expanding Trade in Services	-	55,664	(55,394)	(270)	-
Commonwealth Forum of National Human Rights Institutions Biennial Meeting	-	42,403	(42,403)	-	-
Complete the development of the 'Law and Climate Change Toolkit'	-	30,244	(22,828)	-	7,416
Strengthening Co-operation among Commonwealth Member States to tackle the illicit proliferation of conventional weapons	-	438,000	(87,937)	-	350,063
A Resilient Blue Commonwealth: Mobilising Climate Finance to Strengthen Resilience	-	100,000	(19,222)	-	80,778
A Resilient Blue Commonwealth: Building Sustainable Ocean Governance	-	100,000	(21,014)	-	78,986
Total	1,907,064	2,447,530	(2,740,596)	70,439	1,684,437

Adjustments represent funds claimable from donors and project balances payable to donors on completion of the project or balances transferred to other income from discontinued projects.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 11. Interest Receivable from Exchange Transactions

Interest bearing accounts and investments yielded an average rate of 0.65% (2017-18: 0.32%) during the reporting period.

	2018-19	2017-18
	£	£
Interest on Bank Deposits	113,496	40,866
Total Interest Receivable	113,496	40,866

# 12. Other Income from Exchange Transactions

	2018-19	2017-18
	£	£
Debt Management Recovery Fees	104,983	1,500
VAT Recoveries	-	392,692
Special Project Administration Fees	195,289	54,496
Miscellaneous Income	242,161	55,380
Total Other Income	542,433	504,068

Included in miscellaneous income for 2018-19 is £113,125 for reimbursement of an insurance claim made during the period.

# 13. Staff Costs

	2018-19	2017-18
	£	£
Salaries & Allowances	2,969,915	3,253,628
Employers National Insurance Contributions	354,475	398,503
Contributions to Staff Gratuity Fund	422,867	464,046
Contributions to Staff Defined Contribution Scheme	33,416	21,489
Pension Expense	21,164	124,854
Long-term Consultants Costs - Direct Projects	827,149	969,536
Long-term Consultants Costs – Special Projects	1,298,309	1,336,133
Staff Provisions	123,531	(25,548)
Total Staff Costs	6,050,826	6,542,641

# 14. Remuneration of Key Management Personnel

The members of the Board of Governors do not receive any remuneration from the organisation for their roles. The aggregate remuneration paid or payable to key management personnel on a full time equivalent basis for CFTC during the year was as follows:

	Number of Persons		Aggregate Remunera			
	2018-19	2018-19	2018-19	2017-18	2018-19	2017-18
			£	£		
Senior Management Committee	2	2	71,020	88,860		
Directors	-	1	60,024	90,275		
Total	2	3	131,044	179,135		

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 14. Remuneration of Key Management Personnel (Continued)

Key management personnel includes members of the Senior Management Committee, which is comprised of the Secretary-General, Deputy Secretary-General, Assistant Secretary-General, Chief of Staff and Senior Directors. The Senior Management Committee has the authority and responsibility for planning, directing and controlling the activities of The Commonwealth. Key management personnel also includes the Directors of Divisions.

Aggregate remuneration includes salary, allowances and employer's contribution to the gratuity fund and/or workplace pension scheme as analysed further below. The Secretary-General is provided with rent-free accommodation at The Commonwealth's official residence at Hill Street along with a chauffeur driven car for official use which is also available for the Secretary-General's private use.

	Senior Management Committee		Directors and Heads Units	
	2018-19	2017-18	2018-19	2017-18
		£		£
Salary	47,562	60,521	38,578	63,952
Allowances	12,679	15,688	13,842	15,092
Gratuity	10,036	12,651	5,284	11,231
Contributions to Staff Defined Contribution Scheme	743	-	2,320	-
Total	71,020	88,860	60,024	90,275

There were no loans to key management personnel that were not available to other staff during the year.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 15. Other Costs

	2018-19	2017-18
	£	£
Travel Costs	2,577,391	1,727,931
Short-term Consultants	1,859,354	2,165,213
Accommodation and Venue Costs	765,852	406,363
Professional Fees	745,603	434,299
Conference Costs	712,421	519,402
Rent and Rates	663,107	542,539
Currency Loss	410,489	459,234
Property Services & Maintenance Costs	324,202	290,242
Miscellaneous Expenses	259,363	350,465
Equipment Maintenance	231,635	312,635
Communications	175,360	147,631
Publication, Information and Printing	70,750	199,988
Insurance	53,248	45,774
Audit Fees	44,496	46,200
Utilities	44,075	69,164
Staff Development and Training	22,892	47,984
Library & Subscriptions	20,716	21,781
Pension Administration Costs	18,142	22,462
Bank and Financial Charges	3,072	7,954
Other Property Costs	(6,940)	97,812
Movement in Provisions	(224,748)	(259,484)
Total Other Costs	8,770,480	7,655,589

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 16. (a) Direct Project Expenses by Outcome

A breakdown of direct project expenses analysed according to the outcomes in the four year 2017-18 to 2020-21 Strategic Plan is provided below:

	2018-19	2017-18 £
	£	
Democracy	35,649	15,532
Public Institutions	1,065,881	1,871,379
Youth and Social Development	437,265	347,600
Small and Other Vulnerable States	1,080,313	795,839
Economic Development	5,807,681	5,864,017
Cross-Cutting	375,004	118,654
Internal Outcomes	637,061	791,752
Sub-Total Direct Expenses	9,438,854	9,804,773
Staff Provision	105,388	(227,419)
Total Direct Expenses	9,544,242	9,577,354

# 16. (b) Direct Project Expenses by Cost Type

For additional information direct project expenses are further analysed according to cost types below:

	Notes	2018-2019 £	2017-2018
			£
Direct Staff Costs	13	4,752,517	5,206,508
Other Costs	15	4,791,725	4,370,846
Total		9,544,242	9,577,354

# 17. Segmental Information

Segment information is based on the principal activities and sources of financing of CFTC. These segments are as follows:

# (a) General Fund

This segment includes all resources of CFTC that are commingled and not earmarked. The main funding sources of this segment are voluntary contributions from member states, other voluntary contributions and miscellaneous revenue. Funding from the contributions is used to carry out programme activities as set out in the annual budget and delivery plan approved by the Board of Governors.

# (b) Special Project Funds

This segment receives additional contributions and grants from member states, non-Commonwealth countries and other organisations to carry out special projects. The resources in this segment can only be used for the purpose of expenditure subject to specific performance conditions as set out in the agreements with the donors.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 17. Segmental Information (Continued)

# STATEMENT OF FINANCIAL POSITION BY SEGMENT AS AT 30 JUNE 2019

	General Fund	Special Projects	TOTAL
ASSETS	£	£	£
Current Assets			
Cash and Cash Equivalents	11,671,290	2,483,577	14,154,867
Investments	4,076,000	-	4,076,000
Prepayments	295,803	-	295,803
Members' Contributions Receivable from Non-exchange Transactions	1,689,349	- C. C. C.	1,689,349
Other Receivables from Exchange Transactions	885,079	147,568	1,032,647
TOTAL ASSETS	18,617,521	2,631,145	21,248,666
LIABILITIES			
Current Liabilities			
Provisions	308,399	77,232	385,631
Deferred Income from Non-exchange Transactions	-	2,333,304	2,333,304
Members' Contributions Prepaid from Non-exchange Transactions	124,242		124,242
Payables and Other Liabilities from Exchange Transactions	1,575,281	202,820	1,778,101
	2,007,922	2,613,356	4,621,278
Non-Current Liabilities			
Provisions	514,513	17,789	532,302
TOTAL LIABILITIES	2,522,435	2,631,145	5,153,580
NET ASSETS	16,095,086		16,095,086
NET AGGETG	10,033,000		10,095,000
FUND BALANCES AND RESERVES			
General Reserve	6,746,277	-	6,746,277
Working Capital Reserve	4,774,420	-	4,774,420
Designated Reserve	4,574,389	-	4,574,389
TOTAL FUND BALANCES AND RESERVES	16,095,086		16,095,086

# COMMONWEALTH FUND FOR TECHNICAL CO-OPERATION NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 17. Segmental Information (Continued)

# STATEMENT OF FINANCIAL PERFOMANCE BY SEGMENT FOR THE PERIOD ENDED 30 JUNE 2019

	General Fund	Special Projects	Elimination	TOTAL
	£	£	£	£
REVENUE FROM NON-EXCHANGE TRANSACTIONS				
Pledges to CFTC	13,683,124	-	-	13,683,124
Special Projects	-	3,707,336	(195,289)	3,512,047
SUB-TOTAL REVENUE FROM NON-EXCHANGE TRANSACTIONS	13,683,124	3,707,336	(195,289)	17,195,171
REVENUE FROM EXCHANGE TRANSACTIONS				
Interest Revenues	113,496	-	-	113,496
Other Income	542,433	-	-	542,433
SUB-TOTAL REVENUE FROM EXCHANGE TRANSACTIONS	655,929			655,929
TOTAL REVENUE	14,339,053	3,707,336	(195,289)	17,851,100
EXPENSES				
Staff Costs	4,752,517	1,298,309		6,050,826
Other Costs	6,556,742	2,409,027	(195,289)	8,770,480
Office Consolidation charge	286,229	-	-	286,229
Common Service Charge	1,945,338	-	-	1,945,338
TOTAL EXPENSES	13,540,826	3,707,336	(195,289)	17,052,873
SURPLUS FOR THE YEAR	798,227			798,227

Some internal activities result in accounting transactions which create inter-segment revenue, expense, advance or loan balances in the financial statements. Inter-segment transactions are reflected in the elimination columns to accurately present these financial statements for example special project administration fees.

Included in total expenses of £13,540,826 is the sum of £9,544,242 which represents direct project expenses incurred by CFTC. Direct project expenses are analysed within note 16 of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 18. Related Party Disclosures

# (a) Controlled Entities

The Commonwealth Secretariat as an organisation operates and separately prepares audited accounts for the following three funds:

- Commonwealth Secretariat Fund (COMSEC);
- · Commonwealth Fund for Technical Co-operation (CFTC); and
- Commonwealth Youth Programme Fund (CYP).

As described in note 1.16(c), costs of corporate business support functions are incurred by COMSEC. These costs are recovered from CFTC and CYP as Common Service Charges.

The Secretary-General of the Commonwealth is a member of the Board of Governors of two sister organisations of The Commonwealth. They are the Commonwealth of Learning and Commonwealth Foundation. These fellow intergovernmental Commonwealth organisations each have a separate Memorandum of Understanding, Board of Governors and Executive Management independent of The Commonwealth Secretariat.

In the financial period to 30 June 2019, there were no transactions outside the normal operations between The Commonwealth Fund for Technical Co-operation and the two Commonwealth organisations mentioned above (2018: £Nil).

The Senior Management Committee is remunerated through COMSEC and a portion of the cost is allocated to CFTC as disclosed in note 14.

# 19. Contingencies

As at 30 June 2019 there were no contingent liabilities relating to Arbitral Tribunal claims (2017-18: £Nil).

# 20. Commitments

#### **Obligations under Operating Leases**

All leases are held with COMSEC. Operating lease costs are shared among the three Funds COMSEC, CFTC and CYP. The total amount of operating leases recognised in CFTC Statement of Financial Performance for the period is £579,712 (2017-18: £434,503).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 21. Financial Instruments

Details of the significant accounting policies and methods adopted, including the criteria for recognition and derecognition, the basis of measurement and the basis on which gains and losses are recognised in respect of each class of financial asset and liability are set out in Note 1.

The Commonwealth's financial risk management policies are framed within the context of its treasury and investment management policy and financial regulations. The primary objectives of the Commonwealth's treasury and investment management policy are security and liquidity. The Commonwealth continues to operate a framework of internal controls designed to safeguard its assets.

The main risks associated with the use of financial instruments in the normal course of its operations are currency, interest rate, credit and liquidity risks.

# (a) Fair Values

The assets of CFTC are categorised as follows:

	30 June 2019	30 June 2018
	£	£
Financial assets	20,952,863	18,718,637
Non-financial assets	295,803	274,778
Total	21,248,666	18,993,415

The liabilities of CFTC are categorised as follows:

	30 June 2019	30 June 2018
	£	£
Financial Liabilities	1,778,101	866,946
Non-financial Liabilities	3,375,479	2,829,610
Total	5,153,580	3,696,556

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 21. Financial Instruments (a) Fair Values (Continued)

Set out below, is a comparison by class of the carrying amounts and fair value of CFTC's financial instruments.

	Carrying Amount	Fair Values
	£	£
Financial Assets:		
2019:		
Cash and Cash Equivalents	14,154,867	14,154,867
Investments	4,076,000	4,076,000
Current Receivables	2,721,996	2,721,996
Total	20,952,863	20,952,863
2018:		
Cash and Cash Equivalents	16,882,967	16,882,967
Current Receivables	1,835,670	1,835,670
Total	18,718,637	18,718,637

	Carrying Amount	Fair Values
	£	£
Financial Liabilities:		
2019:		
Payables	1,778,101	1,778,101
Total	1,778,101	1,778,101
2018:		
Payables	866,946	866,946
Total	866,946	866,946

Cash and short-term deposits, receivables, payables and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Non-current liabilities are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt.

# (b) Foreign Currency Risk

CFTC is exposed to foreign currency risk arising primarily from Non-GB Pound Sterling holdings to support local operating activities in programme countries. CFTC maintains a minimum level of assets in local currencies, and whenever possible, maintains bank accounts in GB Pound Sterling.

At 30 June 2019, 90% of cash and cash equivalents are denominated in GB Pound Sterling, 9% in Pakistani Rupees, and the remaining 1% in other currencies (90% in GB Pound Sterling, 9% in Pakistani Rupees and the remaining 1% in other currencies at 30 June 2018).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 21. Financial Instruments (Continued)

# (c) Credit Risk

Credit risk is the risk of financial loss to CFTC if counterparties and other third parties fail to meet their contractual obligations. CFTC's exposure relates to receivables and cash and cash equivalents.

The treasury and investment management policy manages credit risk by limiting the amount of credit exposure to any one counter party and ensuring these financial assets are held with well-recognised financial institutions. 90% of the outstanding amount is at counterparty banks with a Moody's credit rating of A2 and higher.

Receivables comprise amounts mostly due from Member States and related parties. CFTC manages risk on these receivables by actively seeking recovery of all amounts due. At the reporting date CFTC assessed the past due receivables, creating a provision for those debts where it is considered that CFTC will not collect the full amount due.

# (d) Liquidity Risk

Liquidity risk is the risk of CFTC not being able to meet its obligations as they fall due. This liquidity risk is managed by monitoring on a regular basis the available funds against anticipated expenditure and commitments.

CFTC ensures that it has sufficient cash on demand to meet expected funding needs of the organisation through the use of cash flow forecasts, taking into consideration timing of investment maturities. All investments are short term in nature to ensure that sufficient funds are available to meet CFTC commitments as and when they fall due.

The following are contractual liabilities as at 30 June 2019:

2018	<6 months
	£
Payables and other liabilities	1,778,101
Total Liabilities	1,778,101

As at 30 June 2019 CFTC had not issued any financial guarantees.

Liquidity Risk also includes the risk of CFTC not being able to access funds held in a Pakistan bank account outside of Pakistan. The liquidity risk is managed by the funds being classified as restricted and CFTC not relying on these funds for use. These funds are excluded from all cash flow forecasts (Refer Note 2).

	Inability to Access Funds	Effect on Surplus
Funds Held In Pakistan	%	£
	0%	_
	80%	(1,042,896)
	100%	(1,303,620)

# (e) Market Risk

Market risk is the possibility that CFTC might incur financial losses owing to unfavourable movements in foreign currency exchange rates and interest rates.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

# 21. Financial Instruments (Continued)

# (f) Interest Rate Risk

Owing to the short maturity of cash and investments an interest rate sensitivity analysis does not disclose significant variations in value. If the weighted average interest rate at 30 June 2019 had been 25% higher or lower, the interest income would have been affected as follows:

	Increase (+)/ Decrease(-)	Effect on Surplus / Deficit
Cash and Cash Equivalents	%	£
	+25%	28,374
	-25%	(28,374)

# (g) Foreign Currency Risk

Foreign currency balances in GB Pound Sterling as at 30 June 2019 comprises of the following:

2019	GBP	Other Currencies	Total
	£	£	£
Financial Assets	19,497,769	1,455,094	20,952,863
Percentage of Total	93%	7%	100%
Financial Liabilities	1,778,101	-	1,778,101
Percentage of Total	100%	-	100%

The table below shows the impact of a 25% movement in the relative value of the GB Pound Sterling against the foreign currency balances as at 30 June 2019.

	Increase (+) / Decrease (-	Effect on Balances
Cash and Cash Equivalents	%	£
Movement in the relative value of the GB Pound Sterling	+25%	363,774
Movement in the relative value of the GB Pound Sterling	-25%	(363,774)

# 22. Events After Reporting Date

There are no material events, favourable or unfavourable that occurred between the reporting date, 30 June 2019, and the date of authorisation for issue that would have impacted these statements.

The Secretary-General authorised these financial statements for issue on 17 December 2019.